Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Financial Statements For the year ended March 31, 2022

For the year ended March 31, 2022

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### Independent Auditor's Report

To the Members of and Board of Directors of Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services)

#### Opinion

We have audited the financial statements of Canadian Mental Health Association North Bay and District, formerly Nipissing Mental Health Housing and Support Services, (the Organization), which comprise the statement of financial position as at March 31, 2022, and the statement of capital reserve funds, statement of changes in net assets, statement of operations and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and its results of operations and its cash flows for the year then ended in accordance the reporting provisions established by the Ministry of Health (MOH) as described in Note 1.

#### **Basis for Opinion**

We conducted an audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of Matter - Basis of Accounting**

Without modifying our opinion, we draw attention to Note 1 to the financial statements which describes the basis of accounting. The financial statements are prepared to assist the Organization to comply with the reporting provisions established by the Ministry of Health referred to above. As a result the financial statements may not be suitable for another purpose.

#### Other Information

Management is responsible for the other information. The other information comprises of the unaudited schedules or exhibits on pages 22 to 47 of the Organization's financial statements. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Organization's financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the schedules prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the reporting provisions established by the MOH, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As a part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events of conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

BDO Canada ILP

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Ontario September 8, 2022

March 31		2022		2021
Assets				
Current				
Cash and cash equivalents (Note 2)	\$	217,613	\$	643,226
Accounts receivable (Note 3)		1,291,042		729,870
Prepaid expenses		156,013		175,003
Destadated Assets		1,664,668		1,548,099
Restricted Assets Cash and investments (Note 8)		1,323,024		1,365,898
Capital Assets (Note 4)		3,713,118		4,158,928
			ć	
	\$	6,700,810	\$	7,072,925
Liabilities and Net Assets				
Liadiffies and Net Assets				
Current	~	4 537 030	÷	4 442 002
Accounts payable and accrued liabilities (Note 5) Current portion of long-term debt (Note 7)	\$	1,537,029 477,300	\$	1,442,992 361,200
		477,300		301,200
		2,014,329		1,804,192
Long-term debt (Note 7)		1,461,900		1,940,428
<b>Deferred capital contributions -</b> Ministry of Health / OH (Note 11)		892,292		916,061
Deferred capital contributions - CMHC / MMAH (Note 11)		532,931		614,906
		4,901,452		5,275,587
Net Assets				
Capital reserve fund - Phase I (Note 8)		891,566		889,956
Capital reserve fund - Phase II (Note 8)		140,944		153,626
Capital reserve fund - Percy Place (Note 8)		12,268		18,893
Capital reserve fund - 416 Lakeshore (Note 8)		19,140		17,770
Capital reserve fund - 501 Morris (Note 8)		50,481		60,024
Capital reserve fund - Other (Note 8)		941		941
Capital reserve fund - Oak Street (Note 8)		207,684		224,688
Invested in capital assets		348,695		326,333
Unrestricted		127,639		105,107
		1,799,358		1,797,338
	\$	6,700,810	\$	7,072,925

Commitments (Note 10); Pandemic Impacts (Note 14); Contingencies (Note 6)

On behalf of the Board:

- Maryha Director Michi O Monostar

Director

The accompanying notes are an integral part of these financial statements.

# Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Capital Reserve Funds

For the year ended March 31		2022	2021
Capital Reserve Fund - Phase I, beginning of y Principal	ear \$	889,956	\$ 897,514
Allocation from statement of operations		36,033	36,033
Investment income		2,972	11,237
Expenses		(37,395)	 (54,828)
Capital Reserve Fund - Phase I, end of year Principal	\$	891,566	\$ 889,956
<b>Capital Reserve Fund - Phase II</b> , beginning of y Principal	year <b>\$</b>	153,626	\$ 146,786
Allocation from statement of operations		82,900	23,571
Investment income		89	1,240
Expenses		(95,671)	 (17,971)
<b>Capital Reserve Fund - Phase II</b> , end of year Principal	\$	140,944	\$ 153,626
Capital Reserve Fund - Percy Place, beginning of year			
Principal	\$	18,893	\$ 33,508
Expenses		(6,625)	 (14,615)
Capital Reserve Fund - Percy Place, end of ye			
Principal	\$	12,268	\$ 18,893

## Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Capital Reserve Funds, continued

For the year ended March 31	2022		2021
Capital Reserve Fund - 416 Lakeshore, beginning of year			
Principal	\$ 17,770	\$	17,218
Allocation from statement of operations	3,578		3,600
Expenses	 (2,208)	_	(3,048)
<b>Capital Reserve Fund - 416 Lakeshore,</b> end of year Principal	\$ 19,140	\$	17,770
Capital Reserve Fund - 501 Morris, beginning of year			
Principal	\$ 60,024	\$	69,043
Allocation from statement of operations	2,064		2,064
Expenses	 (11,607)	_	(11,083)
Capital Reserve Fund - 501 Morris, end of year Principal	\$ 50,481	\$	60,024
Capital Reserve Fund - Other, beginning of year			
Principal	\$ 941	\$	57,547
Expenses	 <u> </u>	_	(56,606)
Capital Reserve Fund - Other, end of year			
Principal	\$ 941	\$	941

## Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Capital Reserve Funds, continued

	2022		2021
\$	224,688	\$	269,479
	5,674		5,674
	8,563		-
	(31,241)	_	(50,465)
s	207 684	ς	224,688
	\$ 	\$ 224,688 5,674 8,563	\$ 224,688 \$ 5,674 8,563 (31,241)

# Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Changes in Net Assets

For the year ended March 31	2022	2021
Unrestricted Net Assets, beginning of year	\$ 105,107 \$	373,943
Excess (deficiency) of revenues over expenses	67,536	(294,771)
Due to Province of Ontario - MOH Housing re Integration	(19,886)	-
Due to Province of Ontario - Ontario Health re Integration	(2,756)	-
Transfer (to) from invested in capital assets	 (22,362)	25,935
Unrestricted Net Assets, end of year	\$ 127,639 \$	105,107
Invested in Capital Assets, beginning of year	\$ <b>326,333</b> \$	352,268
Transfer from (to) unrestricted net assets	 22,362	(25,935)
Invested in Capital Assets, end of year	\$ <b>348,695</b> \$	326,333

### Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Operations

For the year ended March 31		2022 Budget					2021 Actual	
Revenues Ontario Health - operational funding Ontario Health - one time funding Ontario Health - sessional fees Ministry of Health - operational funding Ministry of Health - one time funding Ministry of Children, Community and Social Services - operational funding Ministry of Training, Colleges and University - operational funding North Bay Regional Health Centre - funding DNSSAB - low barrier shelter funding NBPS District Health unit - funding Rent and service recipient revenue OPP - Crisis Call Diversion program Other Amortization of deferred capital contributions	\$	7,391,399 228,500 12,180 2,689,858 - 69,100 122,984 950,000 1,007,087 271,454 3,000 179,189		7,604,767 190,574 12,180 2,797,472 77,300 69,100 122,323 950,000 375,483 124,950 1,353,237 193,682 83,715 229,328	\$	7,203,213 366,356 12,359 1,672,080 17,971 69,100 184,476 950,000 1,914,148 33,500 830,280 84,971 227,861		
Expenses Compensation Building and maintenance Program expenses Utilities and supplies Rent supplements Equipment expenses Municipal taxes Sessional fees and medical services Allocation to capital reserve fund Interest on long-term debt Amortization		13,044,751 8,832,937 1,301,038 970,725 792,670 435,939 114,123 106,100 76,331 52,949 20,000 573,943 13,276,755		14,184,111 8,760,668 1,363,947 1,048,282 793,569 770,273 376,326 132,739 88,038 130,249 20,292 632,192		13,566,315 9,745,085 762,970 1,171,193 618,300 435,470 168,837 175,838 61,234 70,942 34,337 621,270 13,865,476		
Excess (deficiency) of revenues over expenses before settlements below Due to (from) Province of Ontario - MOH Housin	۱g	(232,004)		67,536 -		(299,161) (4,390)		
Excess (deficiency) of revenues over expenses for the year	\$	(232,004)	\$	67,536	\$	(294,771)		

## Canadian Mental Health Association North Bay and District (formerly Nipissing Mental Health Housing and Support Services) Statement of Cash Flows

For the year ended March 31	2022	2021
Cash provided by (used in)		
<b>Operating activities</b> Excess (deficiency) of revenues over expenses for the year	\$ <b>67,536</b> \$	(294,771)
Items not involving cash Amortization of capital assets Amortization of deferred capital contributions	632,192 (229,328)	621,270 (227,861)
Gain on disposal of capital assets	 (23,000)	-
Changes in non-cash working capital balances	447,400	98,638
Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Prior year settlements of Special Reports re Integration	(561,172) 18,990 94,037	(290,011) (60,226) 459,515
Prior year settlements of special Reports re integration	 (22,642)	207,916
Investing activities	 (20,007)	
Purchase of capital assets Changes in capital reserve funds	(236,964) 42,874	(219,531) 127,260
Amounts related to funded assets Proceeds on disposal of capital assets	 7,710 23,000	-
	 (163,380)	(92,271)
Financing activities		
Repayment of long-term debt Deferred capital contributions received	 (362,428) 123,582	(354,721) 79,518
	 (238,846)	(275,203)
Decrease in cash and cash equivalents during the year	(425,613)	(159,558)
Cash and investments, beginning of year	 643,226	802,784
Cash and investments, end of year	\$ <b>217,613</b> \$	643,226

### March 31, 2022

1. Summary of Significant Accounting Policies

Nature and Purpose of Organization	The organization was incorporated under Letters Patent on May 2, 1990 as an organization without share capital. Its objectives are twofold:
	(i) To provide and operate housing accommodation primarily for persons of low or modest incomes, and
	(ii) To facilitate access to support services and resources in the community so as to enable such persons to integrate with the local community and live as independently as possible.
	On April 1, 2020 the organization integrated the services from North Bay Recovery Home and People for Equal Partnership - Nipissing.
	In June 2021, the organization changed its legal name from Nipissing Mental Health Housing Support Services to Canadian Mental Health Association North Bay and District.
	The organization receives core government funding through annual contracts with the Ministry of Health ("MOH"), with the Ontario Health Team ("OH"), and with other various sources for health and housing programs. These contracts enable the organization to achieve its objectives.
Income Taxes	On September 4, 2019, the organization was granted and became a registered charity and as such is exempt from income taxes under section 149(1)(f) of the Canadian Income Tax Act.
Basis of Accounting	These financial statements have been prepared by the organization in accordance with significant accounting principles set out below to comply with the Ministry of Health. The basis of accounting used in these financial statements materially differ from Canadian accounting standards for not-for-profit organization (ASNPO) as described in the following:

a) Inventory Inventory is expensed in the year of acquisition.

### March 31, 2022

1. Summary of Significant Accounting Policies (continued)

b) Capital assets	Capital assets funded by government guaranteed	mortgages are
b) capital assets	recorded on the statement of financial position in ar to the related mortgage. Thereafter, amortization o assets is recorded at an amount equal to the principa the related mortgage.	n amount equal on these capital
	Other capital assets are capitalized and amortized ov lives.	/er their useful
	Amortization on all other capital assets is recorded line basis over the estimated life of the asset comme asset is available for productive use as follows:	
	Buildings Automotive equipment Furniture & equipment Leasehold improvements	6 to 25 years 4 years 5 to 10 years term of lease
c) Capital reserve fund	The capital reserve account is funded by an annual earnings as opposed to an appropriation of surplus fund is maintained to provide for major replace buildings.	. The reserve
Revenue Recognition	Funding for programs comes from the Province of primarily in accordance with service accountabili established by the funding agencies and is recorded agreement covers.	ty agreements
	Donations and other income are recognized as received.	revenue when
Cash and Cash Equivalents	Cash and cash equivalents consist of cash on hand, and temporary investments with a maturity of nine from the date of acquisition.	
Deferred Capital Contributions and Forgivable Loans	Deferred capital contributions and forgivable loa funding used to purchase capital assets and is recogni	

at the same rate the corresponding asset is amortized.

### March 31, 2022

- 1. Summary of Significant Accounting Policies (continued)
  - **Financial Instruments** The organization's financial assets that consist of cash and cash equivalents, accounts receivable and investments are recorded at fair value when acquired or issued. In subsequent periods cash and accounts receivable are reported at cost or cost less impairment if applicable and investments are recorded at fair value with unrealized gains and losses recorded in the applicable capital reserve fund. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired.
  - **Use of Estimates** The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported periods. The amounts recorded for allowance for doubtful accounts and estimated useful life of capital assets are based on management's best estimates. Estimates have been recorded in the financial statements with regards to the various programs and any difference between these estimates and the actual settlements subsequent to year end will be recorded in net assets in the year these become known with certainty. Actual results could differ from management's best estimates, as additional information becomes available in the future.

### March 31, 2022

### 2. Credit Facility

The organization has access to a demand line with maximum funds available in the amount of \$400,000 bearing interest at prime plus 0.5%. At year end \$NIL (2021 - \$NIL) had been utilized on this line of credit. The credit facility also includes a corporate credit card with an authorized limit of \$75,000.

### 3. Accounts Receivable

		2022	2021
HST receivable	\$	247,622	\$ 232,509
Rent and other receivables		132,038	67,494
Province of Ontario - MOH		308,282	123,076
DNSSAB		-	241,728
Ontario Health		348,681	65,063
Ontario Provincial Police		68,095	-
Correctional Services Canada		84,525	-
North Bay Parry Sound District Health Unit		101,799	
	<u>\$</u>	1,291,042	\$ 729,870

### March 31, 2022

### 4. Capital Assets

•	_					2022	2021		
	_	Cost		Accumulated Amortization				Net Book Value	Net Book Value
Mountainview Estates Woodward Apartments Percy Place Lakeshore Drive Algonquin Avenue Nipissing Street Duke Street Morris Street Oak Street Furniture & equipment Leasehold improvements	\$	3,939,394 2,024,003 1,191,822 796,828 655,071 544,564 465,099 134,632 1,311,072 442,742 42,895	\$	2,755,520 1,682,371 405,219 169,816 630,806 528,312 455,099 49,651 1,014,220 117,200 26,790	\$	1,183,874 341,632 786,603 627,012 24,265 16,252 10,000 84,981 296,852 325,542 16,105	\$ 1,357,196 444,098 834,275 705,389 56,519 42,980 17,585 109,058 351,166 219,930 20,732		
	\$	11,548,122	\$	7,835,004	\$	3,713,118	\$ 4,158,928		

### March 31, 2022

5.	Accounts Payable and Accrued Liabilities	2022	2021	
	Accounts payable and accruals Accrued mortgage payments Due to MOH / Ontario Health Due to MOH - Housing	\$ 1,170,879 \$ 25,251 340,899 -	1,032,988 25,251 340,899 43,854	
		<b>\$ 1,537,029</b> \$	1,442,992	

Included in accounts payable are government remittances payable in the amount of \$-(2021 - \$173,944).

#### 6. Contingencies

The organization is required to submit annual returns to funding agencies including the Province of Ontario. Based on the assessment of these returns the organization may have a payable to the Agencies/Province or a receivable from the Agencies/Province. Estimates have been recorded in the financial statements with regards to the various programs and any difference between these estimates and the actual settlements subsequent to year end will be recorded in net assets in the year these become known with certainty.

#### March 31, 2022

#### 7. Long-term Debt 2022 2021 Bank of Nova Scotia Mortgage bearing interest at 1.725% and repayable in blended monthly payments of \$16,052 until maturity on September 2026. It is secured by a first charge against the property known as "Mountainview Estates". **\$ 1,183,874** \$ 1,354,582 Peoples Trust Mortgage bearing interest at 2.420%, repayable in blended monthly payments of \$9,346, maturing May 2025, secured by a first charge against the property known as "Woodward Apartments". 341,632 444.220 TD Canada Trust Mortgage bearing interest at 2.460%, repayable in blended monthly payments of \$1,275, maturing June 2022, secured by a first charge against the property known as "416 Lakeshore". (i) 121,434 133,987 CMHC Mortgage bearing interest at 0.740%, repayable in blended monthly payments of \$1,915. maturing December 2025, secured by a first charge against the property known as "501 Morris". 84,981 107,246 CMHC Mortgage bearing interest at 0.740%, repayable in blended monthly payments of \$4,672. maturing December 2025, secured by a first charge against the property known as "393 Oak". 207,279 261,593 1,939,200 2,301,628 Less: current portion 477,300 361,200 **1,461,900** \$ 1,940,428

(i) In addition, the mortgage is secured by a general security agreement representing a second charge on all property, an assignment of fire insurance of \$450,000, and a general assignment of rents and leases.

#### March 31, 2022

### 7. Long-term Debt (Continued)

Principal payments required on long-term debt for the next five years and thereafter are as follows:

2023	\$ 477,300
2024	362,000
2025	368,300
2026	260,600
2027	186,000
Thereafter	285,000
	\$ 1,939,200

### 8. Capital Reserve Funds

Under an agreement with the Ministry of Health, the organization maintains separate funds to provide for major replacements to the buildings. Interest earned on these funds are added to the fund on an annual basis. Expenditures made from these funds are deemed to be made from accumulated interest first, and then from accumulated allocations. At March 31, 2022 the assets of the capital reserve funds consisted of cash and investments including term deposits, GIC's and bonds recorded at a fair value the total balance is \$1,323,024 (2021 - \$1,365,898).

#### 9. Insurance

The organization has the following insurance coverage (listed per occurrence) in effect at March 31, 2022 for all properties.

Buildings and contents	\$ 2,500,000
Equipment	50,000,000
Commercial general liability	2,000,000
Abuse Liability	2,000,000
Errors and omissions	2,000,000
Directors and officers liability	10,000,000
Umbrella liability	3,000,000
Excess additional umbrella liability	10,000,000
Excess property insurance	5,000,000
Crime	250,000

#### March 31, 2022

### 10. Commitments

Effective September 27, 2017, the organization entered into a lease for its office space commencing May 1, 2018. Monthly payments will be \$9,680 per month for five years, ending April 30, 2023.

Effective April 1, 2021, the organization entered into a lease for a housing facility on Lakeshore Drive with monthly rental and maintenance payments of \$6,695 for the first year, \$6,895 for the following 2 years, and \$7,100 for the last 2 years. The lease expires March 31, 2026.

Effective January 1, 2018, the organization entered into a lease for another housing facility on Lakeshore Drive with monthly rental payments of \$3,500 for the first three years and increasing to \$3,605 for the final two years. The lease expires December 31, 2022.

Effective September 1, 2018, the organization entered into a lease for another housing facility on Lakeshore Drive with monthly rental payments of \$3,500 for the first three years and increasing to \$3,605 for the final two years. The lease expires August 31, 2023.

Effective January 8, 2020, the organization assumed a lease for office space on 176 Main Street with monthly rental payments of \$9,202. The lease expires December 31, 2022.

Effective January 8, 2020, the organization assumed a lease for office space on 178 Main Street with monthly rental payments of \$3,282. The lease expires June 30, 2022.

Effective March 19, 2020, the organization assumed a lease for office space on 100 Main Street, North Bay with monthly rental payments of \$8,103. The lease expires April 30, 2024.

Effective March 1, 2021, the organization assumed a lease for office space on 150 Water Street, Mattawa with monthly rental payments of \$1,494. The lease expired February 28, 2022 and is now month to month.

Minimum annual lease payments for the next four years are as follows:

2023	\$ 467,859
2024	207,685
2025	93,303
2026	 85,200
	\$ 854,047

After year end, the organization entered into a ten year rental agreement for the premises located at 147 McIntyre with minimum monthly payments of \$35,063, indexed annually, for ten years.

#### March 31, 2022

### 11. Deferred Capital Contributions/Forgivable Loans

In fiscal 2002 the organization purchased three rental properties which have been designated as Phase II for an aggregate cost of \$1,081,063. The Ministry of Health granted capital funding for this project up to appraised values of each property totaling \$1,050,724.

Extensive renovations were required to two of the properties designated as Phase II and the expenditures incurred by the organization including architect and general contractor fees have been added to the cost of the Phase II properties. In both fiscal 2003 and 2004 capital funding was applied for and approved from both the Ministry of Health and CMHC to cover a large portion of these costs (\$205,806 and \$339,520 respectively). This funding is being amortized into revenue over the same period as the respective assets are being amortized, that being 20 years straight line.

2022 2021 Accumulated Net Book Net Book Capital Amortization Value Value Grant MOH - Algonauin Ċ 498 780 ¢ 487 538 ¢ 11 242 ¢ 35 681

The breakdown of the above noted deferred capital contributions and forgivable loans are as follows:

MOH - Algoriquin MOH - Duke MOH - Nipissing MOH - Percy OH - Equipment	¢	498,780 437,725 320,026 897,148 368,596	ې	437,538 437,725 320,026 305,028 79,666	\$ 592,120 288,930	Ş	17,276 15,168 628,006 219,930
MOH - Total	\$	2,522,275	\$	1,629,983	\$ 892,292	\$	916,061
CMHC - Algonquin CMHC - Nipissing MMAH - Lakeshore	\$	161,010 178,510 650,000	\$	151,361 164,395 140,833	\$ 9,649 14,115 509,167	\$	17,699 23,040 574,167
CMHC - Total	\$	989,520	\$	456,589	\$ 532,931	\$	614,906

### March 31, 2022

### 12. Financial Instrument Risk

#### **Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The organization's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable from tenants, as well as, receivables from the Ministry of Health.

The organization is also exposed to credit risk arising from all of its bank accounts being held at a single financial institution and deposits are only insured up to \$100,000.

#### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed-interest instruments subject the organization to a fair value risk while the floating rate instruments subject it to a cash flow risk.

The organization is exposed to interest rate risk in relation to interest expense on its revolving credit facility since the credit facility bears interest at a floating interest rate. Currently the organization has not drawn on this credit facility and therefore the risk is considered to be limited.

The organization structures its finances so as to stagger the maturities of debt, thereby minimizing exposure to interest rate fluctuations.

The organization mitigates interest rate risk on investments by diversifying the durations of the fixed-income investments that are held at a given time.

There have been no changes to the organization's financial instrument risk exposure from the prior year.

#### March 31, 2022

### 13. Comparative Figures

Certain comparative figures have been reclassified to conform with current year presentation.

#### 14. Pandemic Impacts

The impacts of COVID-19 on the organization in the fiscal year were limited to operational challenges being the provider of essential services and being able to provide services to its clients, tennants and the community. These services continue to change as the pandemic and its impacts are felt in the community. The organization continues to be supported by its funding agencies including the Province of Ontario to ensure that it is financially able to engage the services of its staff and third party suppliers to meet the needs of its clients, tennants and the community. Management is actively monitoring the affect on its financial condition, liquidity, operations, suppliers, industry, and workforce. As the pandemic continues, the organization is expecting additional demands placed on it and as such is expecting to have to continue to manage additional costs. Given the daily evolution of the COVID-19 out break and the global responses to curb its spread, the Organization is not able to fully estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity at this time.